



1 SCIRT group photo one year on 2 Lunchtable project discussion 3 Design office at SCIRT 4 Halftime event

SCIRT

Project Location: Christchurch

Beca, AECOM, Aurecon, GHD, Jacobs, MWH, Opus & Woods for SCIRT Alliance

Disciplines: Civil Engineering



The 2010/2011 Christchurch earthquakes left \$2 billion of horizontal infrastructure requiring repair or replacement. After the September 2010 earthquakes, Christchurch City Council (CCC) established IRMO, (Infrastructure Recovery Management Office), co-ordinating “pods” of contractor-led repairs across the city. As the scale and complexity of damage became apparent, CCC, CERA and NZTA established an alliance (SCIRT) with non-owner contractors to deliver recovery work; these were Fulton Hogan, Downer NZ, McConnell Dowell, City Care and Fletcher Construction.

SCIRT sought thoughts from the consultancy industry on how best to procure professional services after deciding that consultancy services would not be represented in the management or governance of the alliance.

Many models of interaction between designers and construction were discussed; i.e. discipline-, geography- or design organisation-based Teams. Trust and collaboration with a focus on a positive outcome for Christchurch were strong.

In June 2011, SCIRT released an RFP to procure Lead Design Organisations (LDOs), this fuelled more competitive behaviour in the consultancy community. SCIRT grappled with how to allocate work to ensure efficiency through design excellence. In July, four LDOs were selected. Effort was expended in follow-up meetings to rebuild trust, and build a successful team to deliver the “Best for Christchurch”. Successful LDOs, unsuccessful companies, small firms representatives and ACENZ (Andrew Read) worked together to establish a positive way forward. A Professional Services Advisory Group (PSAG) was established on 8 September 2011 to “provide advice and support to SCIRT as representatives of the professional services industry to deliver the best for Christchurch”.

Rules of engagement were agreed as follows:

- Best for Christchurch, First preference to Christchurch domiciled, People, Transparency of selection – best for project, A collaborative, enjoyable culture, Grow our people, Look after everybody (including safety), Self-management, No poaching.

The documented goal of the designers was: “Pride in the legacy we are creating in our people, our profession and our city.” Consultant input into SCIRT’s development is an example of great consulting which added significant value to the Christchurch rebuild.

Judging & Copyright Statement

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